CompTIA

Exam Questions PK0-004

CompTIA Project+ Certification Exam

NEW QUESTION 1
Which of the following risk strategies is represented by the purchase of insurance?

A. Mitigate
B. Accept
C. Transfer
D. Avoid

Answer: C

Explanation:

"Transfer: Moving the liability for the risk to a third party by purchasing insurance, performance bonds, and so on"

NEW QUESTION 2
A software upgrade project has been postponed because it may impact a critical business system. Which of the following strategies has been applied?

A. Accept risk
B. Mitigate risk
C. Avoid risk
D. Exploit risk

Answer: C

NEW QUESTION 3
Which of the following roles has approval authority for project funding?

A. Champion
B. Chief Financial Officer (CFO)
C. Project Management Office (PMO)
D. Sponsor

Answer: D

Explanation:
References https://books.google.com.pk/books?id=scjmDQAAQBAJ&pg=PA29&lpg=PA29&dq=comptia+roles+has+appr

NEW QUESTION 4
An outsourced project team member approaches the project manager and complains that the contract does not permit overtime. The project manager had fast-tracked tasks that require additional hours. Which of the following documents did the project manager fail to reference?

A. MOU
B. MOA
C. SOW
D. SLA

Answer: B

NEW QUESTION 5
A project schedule lists a resource as 50% because it likely:

A. is a shared resource.
B. depict a resource shortage.
C. signifies overallocation of a resource.
D. notes underallocation of a resource.

Answer: A

NEW QUESTION 6
A company decides to give a large section of its development project to another firm to manage and complete because that firm has the appropriately skilled resources to execute the work. This approach is referred to as:

A. Resource leveling
B. Staff Augmentation
C. Work relocation
D. Outsourcing

Answer: D

Explanation:
References: References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis,
2017, p. 297

NEW QUESTION 7

A company hires a number of interns and assigns them key roles on a project. Which of the following should the project manager MOST likely anticipate?

A. Reduced quality
B. Reduced scope
C. Reduced risk
D. Reduced timeline

Answer: A

NEW QUESTION 8
A project coordinator logs potential events that can affect project constraints, and then records the results of brainstorming of potential strategies.
Which of the following documents should the project coordinator use?

A. Risk register
B. Issue log
C. Communication plan
D. Status report

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 240

NEW QUESTION 9
An industry leader may be joining the project team and can potentially provide additional expertise. Which of the following strategies should the project manager employ?

A. Exploitation
B. Acceptance
C. Validation
D. Transfer

Answer: C

NEW QUESTION 10
A project manager provides status reports to a customer on ABiweekly basis, but the customer is very busy and only has a few minutes to review the project. Which of the following are critical for the project manager to provide?

A. Cost, schedule, organizational chart, and risks/issues
B. Risks/issues, cost, RACI chart, and action items
C. Schedule, cost, risks/issues, and milestones
D. Action items, organizational chart, schedule, and NDA

Answer: C

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 326

NEW QUESTION 10
Which of the following documents should be used to provide high-level reporting to key stakeholders?

A. Dashboard
B. Communication plan
C. Statement of work
D. Project charter

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 325

NEW QUESTION 13
A project manager travels abroad to meet the offshore team and sends out a meeting invitation to review requirements. However, many team members decline the meeting invitation. The PM approaches one team member to determine why people are declining. The team member indicates the project manager scheduled the meeting at a time when employees typically have permission to take a nap. Which of the following is the project manager facing?

A. Language barriers
B. Time zones
C. Cultural differences
D. Personal preferences

Answer: C

NEW QUESTION 15
A team member was replaced on a project by a new team member of equal capability. Which of the following should the project manager do FIRST?

A. Resource loading
B. Resource leveling
C. Prioritizing tasks
D. Allocating resources

Answer: D

NEW QUESTION 19
Which of the following vendor documents specifically address quality? (Select TWO).

A. LOI
B. SLA
C. Warranty
D. PO
E. NDA

Answer: AB

NEW QUESTION 23
The PMO is responsible for: (Choose two.)

A. managing the project plan, scope, risk, and budget.
B. contributing expertise, deliverables, and estimates of costs.
C. setting standards and practices for the organization and providing governance.
D. outlining consequences of non-performance and coordinating between disparate projects.
E. approving funding, developing the project schedule, and gathering high-level requirements.

Answer: CD

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 85

NEW QUESTION 27
A project team completed ABrainstorming activity to determine potential issues with a project. Which of the following activities should the project team do NEXT?

A. Risk identification
B. Risk quantification
C. Risk planning
D. Risk response

Answer: A

NEW QUESTION 30
Which of the following statements are correct regarding project management? (Select two.)

A. A project can be part of an organization's program management.
B. An organization's portfolio will include programs.
C. A program has ADefined start and finish.
D. An organization's portfolio is a temporary and unique endeavor.
E. A project portfolio will be managed under program management.

Answer: BC

NEW QUESTION 32
A project manager who is part of a global team wants to have a team building meeting and decides to hold a video conference.
Which of the following is MOST likely to be the main challenge the influences this decision?

A. Geographical factors
B. Language barriers
C. Cultural differences
D. Technology factors

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 259

NEW QUESTION 37
A project team member highlights to the project manager that expensive licensing for critical software in use across the project may expire before the completion project.
Which of the following would the project manager MOST likely do?

A. Place a risk on the risk register and arrange a risk review with the appropriate stakeholders to accept and/or mitigate the risk.
B. Raise a purchase order to purchase the licensing and ask the team member to install it.
C. Amend the project scope and raise a project change request to obtain approval of the amendment.
D. Amend the project schedule and work breakdown structures to remove the use of the software from the project.

Answer: A

NEW QUESTION 42
Which of the following elements should be included on a responsibility assignment matrix?

A. Responsible, accountable, consulted, informed
B. Resource, accountable, signoff, input
C. Responsible, accurate, confidential, informed
D. Resource, accountable, consulted, informed

Answer: A

NEW QUESTION 43
Which of the following inherently affects quality standards?

A. SLA
B. MOA
C. MOU
D. WBS

Answer: D

NEW QUESTION 44
A company hires an outside vendor to provide 24/7 support.
Which of the following documents would determine the contractual obligations?

A. PO
B. SLA
C. LOI
D. MOU

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

NEW QUESTION 48
A project team is comprised of a mix of in-house and virtual team members.
When a complex announcement needs to go out to the entire project team, which of the following is the
MOST effective way to communicate it?

A. Composing a project team email with the details of the announcement is the best metho
B. It gives the project manager the opportunity to explain but not be overcome with questions from the team.
C. Using text messaging to make the announcement is the best metho
D. It allows the project manager to reach the project team members wherever they are located.
E. Sending a fax is the best metho
F. It gives the project manager the opportunity to explain the announcement and come up with questions and answers the team may have.
G. Hosting a weBConference meeting is the best metho
H. It gives the project manager the opportunity to explain the announcement and answer any questions from the team.

Answer: D

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 260

NEW QUESTION 53
An authorized change to a construction project was implemented. During the modification, the team identified ADefect in which the change caused the building
power output to be outside the KPPs.
Which of the following actions should the project manager take?

A. Submit a new change request.
B. Initiate the regression plan.
C. Add remediation to the schedule.
D. Accept the new power output.

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 294

NEW QUESTION 56
A project manager is not required to participate in performance appraisal meetings with team members. The project manager is working within which of the
following organizational structures?

A. Projectized
B. Balanced matrix

C. Functional
D. Strong matrix

Answer: D

NEW QUESTION 57
While working on risk ranking, the project team is unsure about the qualitative scales to be used for probability and impact. The project manager directs the team to look in the:

A. quality plan.
B. project management plan.
C. risk register.
D. process diagram.

Answer: A

NEW QUESTION 62
Which of the following is a team-building stage that involves the team learning to trust one another's abilities and begin working together as a productive group?

A. Norming
B. Forming
C. Storming
D. Performing

Answer: A

Explanation:
Norming is where things begin to calm down. Team members know each other fairly well by now. They're comfortable with their positions in the team, and they begin to deal with project problems instead of people problems. "Decisions are made jointly at this stage, and team members "exhibit mutual respect and familiarity with one another.

NEW QUESTION 63
A non-stakeholder approaches the project manager and asks if certain items can be added to a project that was started two months earlier. Which of the following constraints does this impact MOST?

A. Time
B. Schedule
C. Scope
D. Cost

Answer: D

NEW QUESTION 65
The project manager is reviewing the earned value of work completed compared to the planned value and is representing it in ADollar figure.
This type of analysis is an example of which of the following?

A. Cost performance index
B. Risk mitigation
C. Schedule variance
D. Cost variance

Answer: C

NEW QUESTION 68
A company has dictated project scope changes but has stated that the original budget still applies. Which of the following will MOST likely be impacted by the changes?

A. Quality
B. Regulations
C. Schedule
D. project team

Answer: C

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 133

NEW QUESTION 70
Using Scrum, which of the following are discussed in ADaily standup meeting?

A. What was done yesterday, what is planned for today, and what roadblocks need to be removed
B. What was done yesterday, what is planned for the week, and what issues were resolved
C. What was done yesterday, what is planned for today, and what deliverables were completed
D. What was done yesterday, what is planned for this week, and what items from the backlog are priority

Answer: A

NEW QUESTION 73
A project manager is assigned to an ongoing project. Which of the following is the FIRST document the protect manager should review?

A. Project schedule
B. Action items
C. Project charter
D. Communication plan

Answer: A

NEW QUESTION 76
In which of the following categories does ABusiness process change fit?

A. Project change
B. Organizational change
C. General change
D. Departmental change

Answer: B

Explanation:
"Business process changes typically occur within the organization. An example of ABusiness process change is automating a process that previously was performed on paper. If your project has anything to do with this process or is impacted by the process, changes will be coming your way"
Excerpt From: Kim Heldman. "CompTIA Project+ Study Guide." iBooks.

NEW QUESTION 79
Which of the following is used to perform a root cause analysis?

A. IshikawADiagram
B. Bar chart
C. Pareto diagram
D. Scatter plot

Answer: A

Explanation:
 Reference
http://asq.org/learn-about-quality/cause-analysis-tools/overview/overview.html

NEW QUESTION 80
Which of the following describes risk mitigation?

A. The transfer of the risk to another entity or project inside or outside the organization, along with associated costs.
B. The understanding of the risk with ADetailed Explanation: of how the project intends to address the potential for occurrence.
C. The quantification of the risk in terms of how much the risk could potentially cost the project or parent organization.
D. The weighting or prioritization of the risk against all other identified risks within this project or others associated with it.

Answer: B

NEW QUESTION 83
A client has provided a list of deliverables to include in the project scope. Which of the following will allow the project team to ensure all deliverables are included in the final product while managing scope creep?

A. Requirements traceability matrix
B. Gantt chart
C. SWOT analysis
D. Project charter

Answer: A

NEW QUESTION 84
A project is about to begin the execution phase. The SOW and project plan have been approved, and the project team has been formed. Which of the following types of meetings should happen NEXT?

A. Update
B. Scheduling
C. Kickoff
D. Review

Answer: B

NEW QUESTION 87
Which of the following activity sequencing techniques uses nodes to symbolize the dependencies of each activity?

A. Critical Path Method

B. Critical Chain Method
C. Arrow Diagramming Method
D. Gantt Chart Method

Answer: C

NEW QUESTION 88
A part that is needed to complete Task 3 has been backordered and will arrive three days later than scheduled. Task 3 must be complete for Task 4 to start. There is one day of float for the two tasks. Which of the following represents the number of days the project schedule will be delayed?

A. Zero
B. One
C. Two
D. Three

Answer: D

NEW QUESTION 92
Which of the following defines the minimum level of engagement of a stakeholder?

A. Passive
B. Invested
C. Contributing
D. Interested

Answer: A

NEW QUESTION 96
A minor change to the baseline schedule is required. This change will be the second minor modification to the schedule. Which of the following is the appropriate version number?

A. 0.3
B. 1.2
C. 2.0
D. 3.0

Answer: B

NEW QUESTION 97
A project manager is assigned to a project and has not had a handover meeting with the previous project manager. The new project manager is reviewing the percent of project completion, schedule progress, and budget constraints.
Which of the following documents should the project manager use to obtain this information?

A. Project schedule
B. Balanced scorecard
C. Issue log
D. Status report

Answer: D

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 328

NEW QUESTION 99
A project manager is mapping qualifications and available personnel to the project requirements. Which of the following activities is the project manager completing?

A. Team Building
B. Team Selection
C. Resource loading
D. Resource leveling

Answer: A

NEW QUESTION 103
A project manager is trying to ensure the quality of the design and reduce the number of potential defects. The project manager would like to use the fishbone diagram to perform this analysis.
This type of modeling relies on:

A. Prioritizing the specifiCEvent.
B. Variance in the process over time.
C. Causes of a specifiCEvent.
D. Determining the number of events.

Answer: C

NEW QUESTION 104
A customer has requested additional features for an active project. Which of the following steps should take place NEXT?

A. Implement the requested changes.
B. Evaluate the impact of the changes.
C. Update all project documents.
D. Submit the requested changes to the CCB.

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 293

NEW QUESTION 108
Which of the following is a reason for assessing risk in a project?

A. To identify new tasks
B. To shorten the project timeline
C. To avoid rework
D. To establish ABudget

Answer: C

NEW QUESTION 111
One deliverable failed during testing, and this has already happened several times.
Which of the following tools is MOST appropriate for the project team to use to determine the cause of the problem?

A. Run chart
B. Fishbone diagram
C. Scatter diagram
D. Gantt chart

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 322

NEW QUESTION 116
Assuming an iterative approach, which of the following will be conducted at the end of each iteration?

A. SCRUM retrospective
B. Kickoff meeting
C. Budget baseline
D. Risk review

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 306

NEW QUESTION 118
Before a team can start on a sprint, they will need to:

A. create a set of iterations to work on and prioritize.
B. generate an icebox of work items to review.
C. review the backlog of work items to prioritize.
D. take client requirements and draft them into a task list.

Answer: A

NEW QUESTION 121
A project manager is creating the WBS.
In which of the following phases is the project?

A. Initiation
B. Planning
C. Execution
D. Closing

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 139

NEW QUESTION 125
ADaily standup Scrum meeting is BEST accomplished in a:

A. telephone conference.
B. group email.
C. face-to-face meeting.
D. video conference.

Answer: C

NEW QUESTION 127
During the storming stage of a project team's development, it is common to experience confusion about tasks and responsibilities because:

A. there is unfamiliarity with the project structure.
B. there is a lack of trust among team members.
C. there are minimal team decisions.
D. there is no engagement of the team by the project manager.

Answer: B

NEW QUESTION 130
A sponsor requests that the project team shorten the completion of a project by two months to give the sales team more leverage in renegotiating the contract with the client. The budgeted time is 500 hours, and the projected earned value is $30,000.

Project Completion	Total Hours	Actual Cost
6 months	420	$25,200
4 months	620	$37,200

Which of the following represents the cost variance for both project completions?

A. -$4.8K and -$7K
B. -$4.9K and $7K
C. $4.8K and -$7K
D. $4.8K and $7K

Answer: C

Explanation:
References:
https://pmstudycircle.com/2012/05/schedule-variance-sv-cost-variance-cv-in-project-cost-management/

NEW QUESTION 132
There are four parallel paths on a network diagram. The summary duration of each path is below: A, C, G: 10 weeks
A, B, F: 8 weeks
D, E, H: 12 weeks
D, B, F: 7 weeks
Which of the following tasks are on the critical path?

A. A, C, G
B. A, B, F
C. D, E, H
D. D, B, F

Answer: C

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 175

NEW QUESTION 133
A senior manager asks a project manager for an estimated budget on a new project. Which of the following is the BEST step for the project manager to take?

A. Tell the senior manager the estimation is not available yet.
B. Use the budget from a similar project to generate estimates.
C. Ask a SME for an opinion and propose an estimate.
D. Gather the team to immediately generate estimates.

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 164

NEW QUESTION 136
In a project with a of $235,000, the CPI is 0.80, and the SPI is 1.20. Based on this information, which of the following can the key stakeholders determine about the project?

A. The project is under budget and ahead of schedule.
B. The project is over budget and ahead of schedule.
C. The project is under budget and behind schedule.
D. The project is over budget and behind schedule.

Answer: A

NEW QUESTION 139
A vendor was removed from a company due to non-performance but continues to submit invoices for work that was not completed. Which of the following should the project manager do to stop the vendor from sending invoices?

A. Draft a C&D letter and send it to vendor.
B. Review the MOU with the vendor.
C. Ask the legal departments to draft a non-complete agreement for the vendor to sign.
D. Meet with the finance department to prevent the vendor from sending invoices.

Answer: A

NEW QUESTION 141
A project manager has been assigned a project with ABudget of $50,000. Three change requests are submitted during execution that will increase the overall project cost to $60,000. Which of the following steps should the project manager perform NEXT?

A. Wait until the change requests are approved by the CCB.
B. Approve the changes because the additional functionality is required to complete the process.
C. Speak with the project sponsor and provide ADetailed analysis of the changes and impacts to the project budget.
D. Schedule the changes as part of the second phase of the project when additional funding will be available and work can be completed.

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 292

NEW QUESTION 145
A customer has stated that meeting the project schedule and milestones takes priority and is, therefore, willing to spend additional funds to sustain operations. The project team must ensure completion of the:

A. business continuity plan.
B. incident response plan.
C. disaster recovery plan.
D. risk management plan.
E. quality management plan.

Answer: D

NEW QUESTION 147
A change is being implemented on a project, and while in testing, it becomes clear that the change cannot be finalized due to the severe impact it would have on other critical systems. Which of the following should the team consult to determine which actions to take?

A. Incident response plan
B. Regression plan
C. Progress plan
D. Business continuity plan

Answer: D

NEW QUESTION 151
A project manager is attempting to establish the proper sequencing and duration of project activities. Which of the following would be the MOST beneficial?

A. Network diagram
B. IshikawADiagram
C. WBS
D. Gantt chart

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 160

NEW QUESTION 152
Which of the following is ADefinition of an RFP?

A. ADocument sent to potential vendors to solicit ABid for a project.
B. ADocument sent to potential vendors to request information for skills and experience for a project.
C. ADocument sent to potential vendors to request a commitment for a project.
D. ADocument sent to potential vendors to solicit information that excludes pricing information for a project.

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

NEW QUESTION 154
A team member learns that an assigned task is not due until the very end of the project. Moreover, the team member is not aware of any predecessor tasks dependent on completing the assigned task. Which of the following does the project manager use to decide if the team member can start the task later or earlier?

A. Review the PERT chart and evaluate if the task is a critical dependency.
B. Review the PERT chart and evaluate if the task is ADiscretionary dependency.
C. Review the PERT chart and evaluate if the task is a real dependency.
D. Review the PERT chart and evaluate if the task is an external dependency.

Answer: B

Explanation:
 References
http://www.pmgloss.com/comptia/

NEW QUESTION 156
Which of the following is described as placing responsibility for addressing the potential effects of an uncertain future event on an entity outside the organization?

A. Risk avoidance:e
B. Risk transfer
C. Risk exploitation
D. Risk mitigation

Answer: B

NEW QUESTION 160
A project manager does not have enough time to complete several tasks on a critical path. The budget is a low concern. Which of the following should be used to complete the tasks on time?

A. Fast-track the tasks.
B. Utilize positive float.
C. Crash the schedule.
D. Remove the critical path

Answer: A

NEW QUESTION 165
Which of the following describes ABurn rate?

A. The rate at which project documents are disposed.
B. The rate at which project personnel leave the project.
C. The rate at which the project budget is used.
D. The rate at which the timeline increases.

Answer: C

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 232

NEW QUESTION 168
At a project kickoff meeting, several team members acted unprofessionally. The project manager would like to set expectations for team interaction. Which of the following would BEST accomplish this?

A. Team contract
B. Corrective action plan
C. User acceptance policy
D. MOU
E. SLA

Answer: A

NEW QUESTION 172
The project's network map has a loop with multiple project outcomes. This is the result of which of the following scheduling tools?

A. Establishing project schedule baselines
B. Critical Path Analysis
C. Critical Chain Method
D. Graphical evaluation and review technique

Answer: D

NEW QUESTION 176
A project manager is providing the lessons learned for a project that ran over budget and produced poor quality deliverables. Which of the following should the project manager include as part of the lessons learned?

A. Risk register

B. Post-mortem analysis
C. Issue log
D. Procurement report

Answer: B

Explanation:
References: https://en.wikipedia.org/wiki/Postmortem_documentation

NEW QUESTION 181
At a weekly project team meeting, it is apparent the project is over budget. The project manager needs to determine the reason for this issue. Which of the following documents should MOST likely be analyzed to obtain the answer?

A. Project charter, organization chart, scope statement, and issue log
B. Dashboard information, action items, project schedule, and status report
C. Project management plan, scope statement, communication plan, and meeting agendas
D. Project schedule, project management plan, communication plan, and issue log

Answer: A

NEW QUESTION 183
A project manager is working on the project charter. Which of the following phases does this describe?

A. Initiation
B. Planning
C. Execution
D. Closing

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 107

NEW QUESTION 188
Which of the following is the primary purpose of an MOA or an MOU?

A. State expectations of all signatory parties to reduce potential misunderstandings.
B. Facilitate potential legal action and resulting remediation if one of the signatory parties violates any terms.
C. Enumerate ADetailed code of conduct for all employees, contractors, and subcontractors participating in the program.
D. Provide transparency to competitors regarding all signatory parties.

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

NEW QUESTION 190
A project manager noticed the development team supporting a project does not have sufficient skills to complete the development phase. The project manager has discussed this issue with the functional manager and agreed to continue with the development phase due to time restrictions. Which of the following strategies is the project manager applying?

A. Accepting
B. Mitigating
C. Avoiding
D. Transferring

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION 192
The design activity of a project has the following cost attributes: PV = 100,000
EV = 20,000
AC = 90,000
Based on this scenario, calculate the schedule variance.

A. -80,000
B. -70,000
C. 10,000
D. 120,000

Answer: A

NEW QUESTION 193
After identifying all known tasks, the project manager has started to sequence and set durations.

Which of the following describes how the project manager should BEST determine the initial sequence and durations?

A. Use milestones identified in the project charter.
B. Use datABased on past knowledge.
C. Hold a full team workshop to review the complete WBS.
D. Collaborate with other project managers.

Answer: A

NEW QUESTION 196
A team member has completed an assigned task. Which of the following roles should be notified FIRST?

A. Project sponsor
B. Key stakeholders
C. Project manager
D. Project team

Answer: C

NEW QUESTION 200
A project manager receives a call from the area regional building department and is informed that, upon inspection, waterlines from public water access to the project building do not meet local material and installation code specifications. Which of the following items BEST describes the unmet objective?

A. Schedule
B. Milestone
C. Gate
D. Task

Answer: D

NEW QUESTION 201
A WBS is being developed for a project.
Which of the following would be BEST suited to contribute cost and time estimates for the project activities?

A. Project team members
B. Project sponsor
C. Project manager
D. Project scheduler

Answer: C

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 82

NEW QUESTION 202
Which of the following is a key aspect of the Agile project management methodology?

A. Test-driven
B. Daily standup meetings
C. Short project durations
D. Defined list of requirements

Answer: B

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 286

NEW QUESTION 203
A project manager has an opportunity to add a highly skilled expert to the team who can increase the probability of the project's success.
Which of the following risk strategies should the project manager adopt?

A. Exploitation
B. Avoidance
C. Acceptance
D. Mitigation

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 239

NEW QUESTION 206
A company has updated the method it uses to initiate projects. The company requires RFPs from three vendors, and low and high bids must be rejected to determine the selected vendor.
Which of the following terms describe this requirement?

A. Outsourcing
B. Business acquisition
C. Business process change
D. Internal reorganization

Answer: A

Explanation:
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION 209
A project team has determined it will need to source data from a system that was not part of the project scope. The role of the project manager is to analyze which of the following impacts?

A. Technical design, schedule, and budget
B. Business process impacts and resourcing
C. New software and hardware requirements
D. Schedule, budget, and quality

Answer: C

NEW QUESTION 210
......

Thank You for Trying Our Product

We offer two products:

1st - We have Practice Tests Software with Actual Exam Questions

2nd - Questons and Answers in PDF Format

PK0-004 Practice Exam Features:

* PK0-004 Questions and Answers Updated Frequently

* PK0-004 Practice Questions Verified by Expert Senior Certified Staff

* PK0-004 Most Realistic Questions that Guarantee you a Pass on Your FirstTry

* PK0-004 Practice Test Questions in Multiple Choice Formats and Updatesfor 1 Year

100% Actual & Verified — Instant Download, Please Click
Order The PK0-004 Practice Test Here